

**A 3-Part Webinar Series** 

#### **AFTERMARKET SERVICES**

"How to Increase Revenue, Reduce Costs, and Build a Strong Reputation."

#### PART 1

Understanding Remanufacturing & Aftermarket Services

DECEMBER 8
11 AM - 12 PM

#### PART 2

A Case Study of a Product's Lifecycle JANUARY 19 11 AM - 12 PM

#### PART 3

How to Implement the
Aftermarket Services Process
FEBRUARY 16
11 AM - 12 PM

#### **PRESENTED BY:**







### YOUR HOSTS

#### **BRAD TURNER**

Vice President of Marketing & Business Development

#### **BEN MILLER**

**Director of Aftermarket Services** 



#### PAUL ADAMSON

**Chief Revenue Officer** 



## HOLIDAY SAFETY TIPS

Inspect both indoor and outdoor lights for broken sockets, frayed wired and loose connections.

Don't overload outlets with too many electrical devices – this could cause a fire.

Ensure your vehicle is properly maintained. If maintenance is not up to date, have your car and tires inspected before you take a long drive.



#### **BEFORE WE BEGIN**



We will send you the webinar materials



Submit your questions anytime. There will be Q & A.



Please complete the exit survey

# AFTERMARKET SERVICES

The key to reverse supply chain maturity

## HISTORY LESSON

Remanufacturing began during World War II when there was an immense need to reuse automotive and truck parts. This gave birth to the remanufacturing industry. During wartime, natural resources were scarce and many of the resources we did have were going to the war effort.

Rebuilding used parts met the demand for quality replacements. With technology advancements, we continue to see the tremendous need not just in the automotive industry, but also the electronics industry and other industries abroad.



#### ARC OVERVIEW

Returns Management Solutions Company

VERTICALLY INTEGRATED

PARTNER PROVIDING RETURNS

CREDITING, REFURBISHMENT,

REMANUFACTURING,

FULFILLMENT AND RECYCLING

SERVICES.

Founded in 2002

Operations include 290k sf of receiving & processing; 92k sf of distribution; 40k sf of recycling

FOCUSED ON COUNTERTOP

APPLIANCES, HOME COMFORT

PRODUCTS, AND FLOOR CARE

Partnered with leading
Manufacturers, Brands,
Distributors, and Retailers

PROVIDE ADVANCED ANALYTICS
THAT ALLOW CLIENTS TO MAKE
BETTER DECISIONS ON RETURNS
AND IMPROVE PRODUCT
QUALITY



## A MEMBER-DRIVEN ORGANIZATION FOCUSED ON ADVANCING THE ENTIRE REMANUFACTURING INDUSTRY.



#### **Unified Voice**

As a diverse and cohesive group, RIC speaks on behalf of the many different reman industry sectors.



RIC represents the interest of our members to inform regulatory policy and reduce or eliminate barriers to improve acceptance and recognition of remanufactured products.



#### **Collaborate**

RIC fosters cooperation among reman industries in areas of common interest to promote the use of remanufactured products, and increase public awareness of the contributions reman provides to the economy and the environment.



#### **Educate**

RIC's mission is to educate all constituents of the benefits and value of the reman industry in job creation, lower cost of production, waste reduction, and market creation.



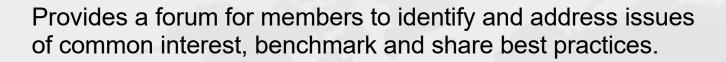






#### PROMOTES THE GROWTH OF ALL SECTORS OF THE REMANUFACTURING INDUSTRY.

Join the Movement





Builds a strong network to stay informed of developments in remanufacturing technology.

Collectively we are Stronger

Provides education and training to the industry.

Advocates with policy-makers and government regulators to promote remanufacturing.

Works to increase awareness of the benefits of remanufacturing to government and the general public.



"The reverse movement of products offers many challenges and opportunities not present with forward logistics." - Dr. Dale Rogers

# RETURNS MANAGEMENT IS DIFFERENT

#### WHY CREATE A RETURNS STRATEGY



#### In simple terms:

- 1. Remain competitive in the marketplace
- 2. Address the needs of your customer(s)



## CREATE A WINNING STRATEGY

Not having a defined returns management strategy is madness.

3 necessary components of a winning returns management strategy:

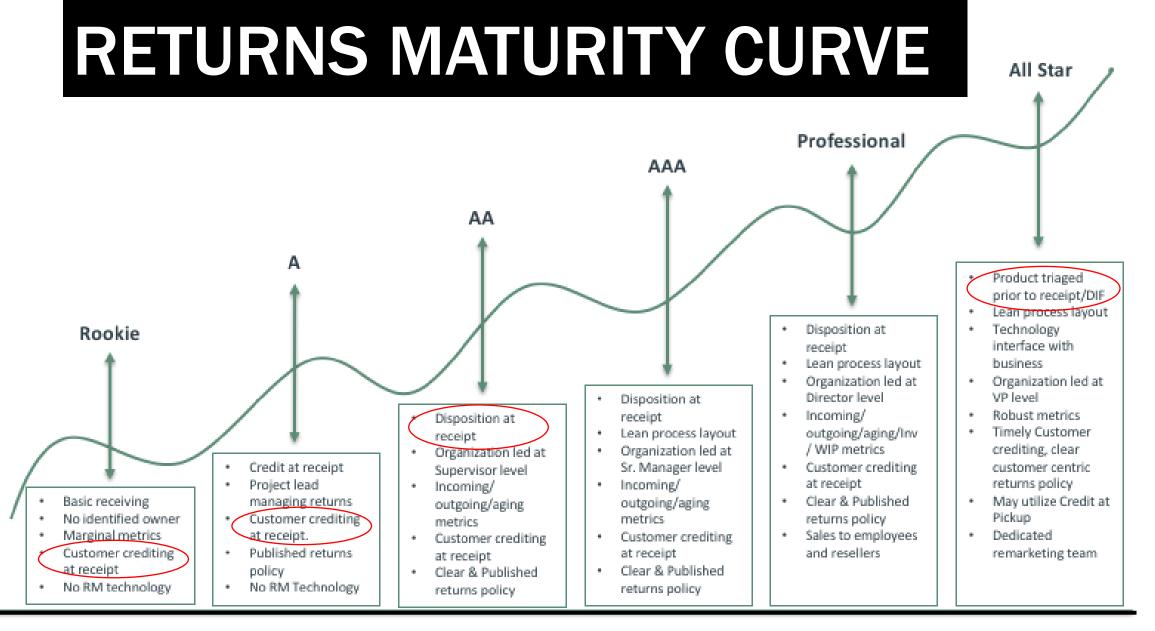
- 1. Must be based on returns
- 2. Must align with overall company goals & objectives
- 3. Must positively impact bottom-line profitability

High

#### RETURNS MATURITY CURVE All Star Professional AAA AA А Product triaged prior to receipt/DIF Lean process layout Disposition at Technology Rookie interface with. receipt. Lean process layout business. Organization led at Organization led at Disposition at Director level VP level Incomine/ Robust metrics Disposition at receipt **Timely Customer** Lean process layout outgoing/aging/Inv receipt / WIP metrics crediting, clear. Organization led at Organization led at Credit at receipt Sr. Manager level Customer crediting customer centric Supervisor level returns policy Project lead Incomine/ Incoming/ at receipt Basic receiving Clear & Published May utilize Credit at managing returns outgoing/aging outgoing/aging Pickup Customer crediting No identified owner metrics. returns policy metrics Marginal metrics at receipt. Sales to employees Dedicated Customer crediting Customer crediting Customer crediting Published returns at receipt and resellers. remarketing team at receipt at receipt. policy Clear & Published Clear & Published No RM technology No RM Technology returns policy returns policy

#### Returns Management Attributes

High



#### Returns Management Attributes









A solid returns management strategy must address a company's brand and market image



Successful companies recognize that today's return is tomorrow's sale



Focus on distribution of product into secondary markets



## DATA ANALYSIS



Returns are inevitable



Capture key data: sales, engineering, and usage data



Leverage data: product improvements; replenishment planning



Apply data to move returns management decisions further upstream



## **INSOURCE...** OR NOT

- 1. Recognize your core competencies
- 2. Insourcing decisions require a business to identify the right leadership, facility, staffing, and infrastructure to support the business.
- 3. Outsourcing allows a company to partner with an organization where returns are "core" to their business, but requires a different set of guiding principles.
- 4. In either scenario, a returns management strategy must address transportation management, customer crediting, and KPIs to support the program.



## **RESALE**

01

A company must monetize returns

02

Returns as strategic to parts supplies

03

Secondary markets create new challenges 04

Secondary markets support commoditized products



## **METRICS**

"Measure what is measurable and make measurable what is not so." - Galileo



1. WHEN TO INTRODUCE METRICS



2. WHAT THE RIGHT METRICS ARE FOR YOUR BUSINESS



3. HOW TO MAKE METRICS ACTIONABLE



## FINAL THOUGHTS

01

Executive leadership must focus on this important part of supply chain.

02

Effective reverse supply chain practices positively impact the customer experience and help drive repeat purchase

03

Each company must accept returns management as a strategic imperative.

## **Q & A**

## MATRIC GROUP

- Located in Northwestern PA
- > Services offered:
  - > Engineering
  - Printed Circuit Board Assembly
  - Electromechanical Assembly
  - Cable & Harness Assembly
  - > Aftermarket Services
  - Obsolescence Management





Aerospace

**Energy** 

**Heavy Industrial** 

Medical

**Transportation** 



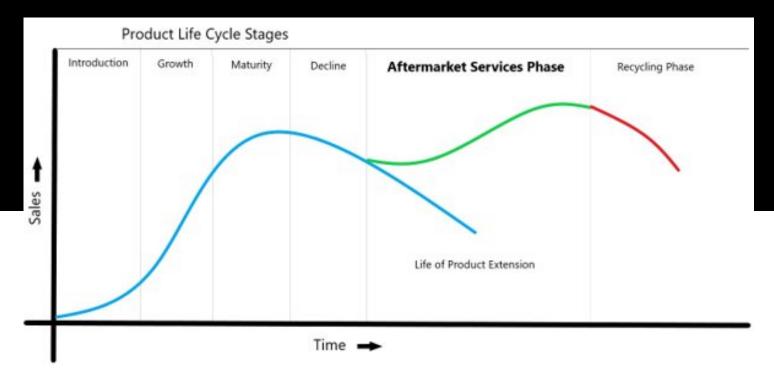


## AFTERMARKET SERVICES (REMAN SERVICES)

#### **Boards, modules and systems:**

- ▷ Clean, Inspect, & Test
- > Troubleshoot & Repair
- > Recalibrate
- > Recondition
- Revision Update Software/Hardware
  - **※ Service History Data**
  - **※ Failure Analysis Reports**
  - **(PLCM) Product Lifecycle Management**Opportunities
- > Field Service



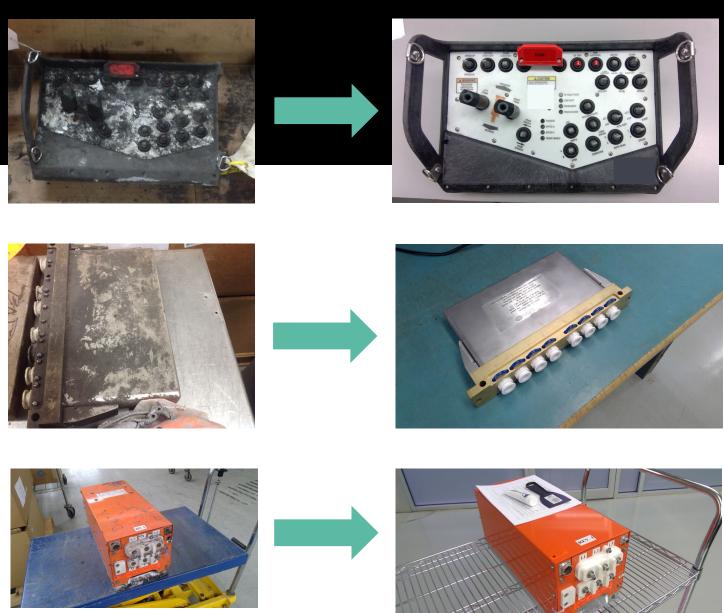


- > On average 14,500 units received in and shipped back to the customer every year
- > Turnaround time goal of 10 working days
- > 5-year average 10.8 days turnaround

## CUSTOMER A Product Life Cycle

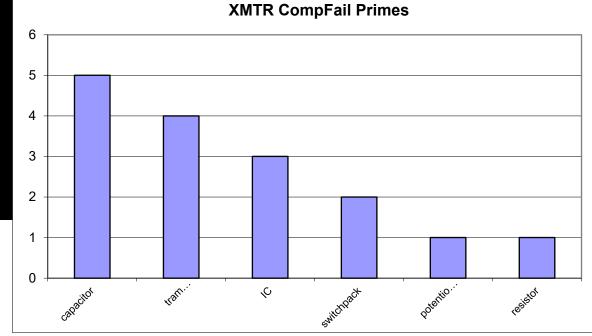
- Sustainability
- ▶ Warranty
- Cost savings
- Customer satisfaction
- > Reduce waste
- Excellent turn around time
- > Upgrades
- > Software
- > Hardware

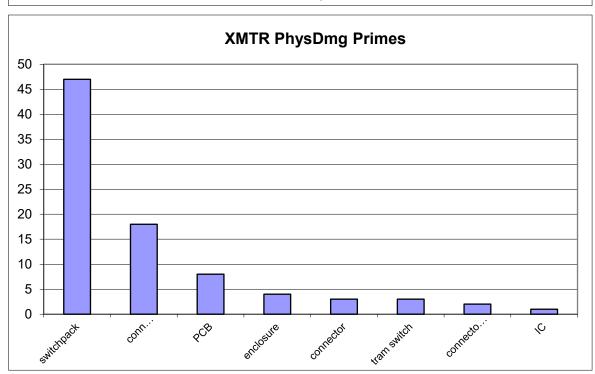
#### AMS INCOMING & OUTGOING COMPARISON

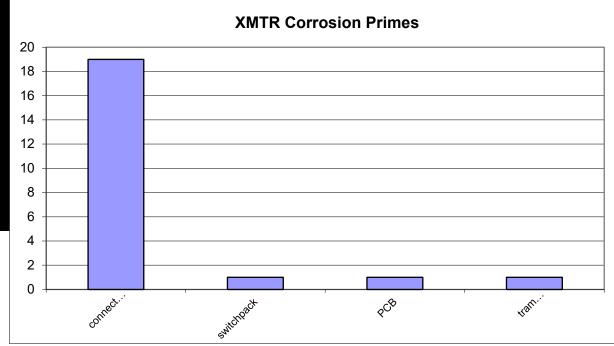


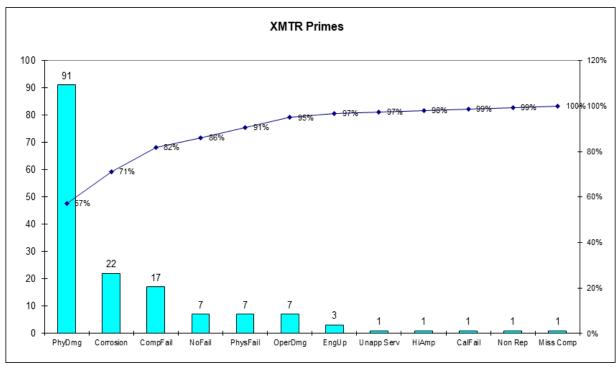
#### FAILURE ANALYSIS REPORTS – CUSTOMER A

Туре	Cust p/n:	Matric p/n:	Calibrate Fail	Mfg defect	CompFail	Moist	Corrosion	Hi Amp	Oper Dmg	Phys Dmg	Phys Fail	Miss Comp	Unapp Svc	Prev Maint	Non Rep	No Fail	Clean&Test	Conv	EngUp	Total
xmitter	XXX-XXXX	500-xxxx								1						1				2
xmitter		500-xxxx			1					1										2
xmitter		500-xxxx																		0
xmitter		500-xxxx													1				3	4
xmitter		500-xxxx			1		6		2	23	2					2				36
xmitter	xxx-xxxx	500-xxxx								3										3
xmitter	xxx-xxxx	500-xxxx			1		1					1	İ							3
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xmitter	XXX-XXXX	500-xxxx								2										2
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xmitter	xxx-xxxx	500-xxxx			1				1											2
xmitter	xxx-xxxx	500-xxxx			2		1			8										11
xmitter	xxx-xxxx	500-xxxx																		0
xmitter	xxx-xxxx	500-xxxx																		0
xmitter	XXX-XXXX	500-xxxx																		0
xmitter	xxx-xxx	500-xxxx	1		9		13		1	47	5					2				78
		Total	1	0	17	0	22	1	7	91	7	1	1	0	1	7		0	3	159









# VALUE-ADD OF REMANUFACTURING

- 1. Re-Engineering
- 2. Current Product Upgrade/Revision

## **Q & A**

## THANK YOU!

